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this year – an award which recognises financial risk taking, local market adaptation, decentralisation and establishing local management capability - alongside Groupe SEB and L'Occitane en Provence

The Group has a 'high-performance' business model that focuses on introducing attractive and complementary textile products from its six brands to the Chinese market, always ensuring that 'the right product is the right price, in the right place at the right time'. Beaumanoir believes there are three key elements that are central to being successful in China; firstly, relocating to the market is important because it enables you 'get into the rhythm of the country'; secondly, making sure you adapt to the market and meet the needs of the consumers; and finally, being strong in your dealings with the Chinese, because they will respect you more.

Groupe Beaumanoir prides itself on delivering products to the market quickly, and relies heavily on high speed logistics and the latest technology, to help it achieve this. Some of the core aspects of its supply chain include:

- Testing products in real time with consumers; refining orders based on successful testing and ordering large quantities, immediately, to meet demand.
- Orders are made based on information collected and promptly delivered.
- Daily deliveries of small qualities (100s, 1000s) are made to replenish stock that is sold.

The textile supply chain has become increasingly complex due to various factors currently impacting the industry, such as rising cotton and oil prices, rising labour costs in emerging markets and the increasing need to build 'sustainable' supply chain practises. The environmental demands, in particular, have led Groupe Beaumanoir to recently review its supply chain and build increased specialisation in certain areas:

 In addition to having expertise in ready-towear (fashion design; developing products for the European market) purchasing teams now specialise in upstream sourcing (building long term partnerships with

- 'high volume' manufacturers and 'creative' suppliers, as well as flow management specialists within warehouses and stores.)
- Supply chain teams, in addition to logistics, now also provide expertise in transport (upstream and downstream), textile grade and sustainable development.

The Groupe Beaumanoir now has an internal supply chain team responsible for coordinating transformation projects, such as setting up supply platforms and integrating new information systems and other technology).

According to Benjamin Amice, Director of Human Resources; "Beaumanoir's ambition to expand its international operations means it requires people to lead development projects for its brands, and the business is currently recruiting from its network of talent, individuals who can be developed into future leaders to help Beaumanoir grow and succeed in new international territories. The type of people Beaumanoir seeks to hire includes those with entrepreneurial flair, a trade background and a passion for the fashion industry. In a family owned business, qualities such as simplicity, humility, loyalty and generosity are also essential."

France market update



Unexpected growth in France and Germany helped raise the Euro Zone out of an 18 month recession, back in August. French consumers also appear more positive as we approach the end of the year. The Insee consumer confidence index experienced incremental growth in late September, showing that French households are looking towards what they perceive to be a brighter future. French consumers are also saving more than they have previously in the year, in preparation perhaps for a Christmas spending spree. There could, therefore, be some short term wins for consumer brands, on the back of this growth and optimism.